

Last mile logistics innovations: *modelling their traffic, energy and environmental impacts*

Professor Alan McKinnon

*Kühne Logistics University
Hamburg*

4th International Transport Energy Modelling workshop (iTEM4)

International Institute of Applied Systems Analysis (IIASA)

Vienna

31 October 2018

← → a http://www.amazon.com/b/ref=gw_m_b_corpr... Amazon.com: Amazon & O... x

★ Untitled -- Message iGoogle Get more Add-ons pg-next[1].gif Suggested Sites

amazon Join Prime

Your Amazon.com | Today's Deals | Gift Cards | Customer Service

Shop by Department ▾ Search All ▾ Go

Browse

- Amazon's Innovations for Our Planet**
 - Homepage
- Amazon in the Community**
 - Homepage
 - Disaster Relief
 - Supporting the Writing Community
 - Tools for Nonprofits
- More to Discover**
 - Amazon Green Store
 - Frustration-Free Packaging Store

Amazon's Innovations for Our Planet

Page last updated in December 2011.

At Amazon, we're constantly looking for ways to further reduce our environmental impact.

Online shopping is inherently more environmentally friendly than traditional retailing. The efficiencies of online shopping result in a greener shopping experience than traditional retailing. This study explains some of the benefits of the online shopping model.

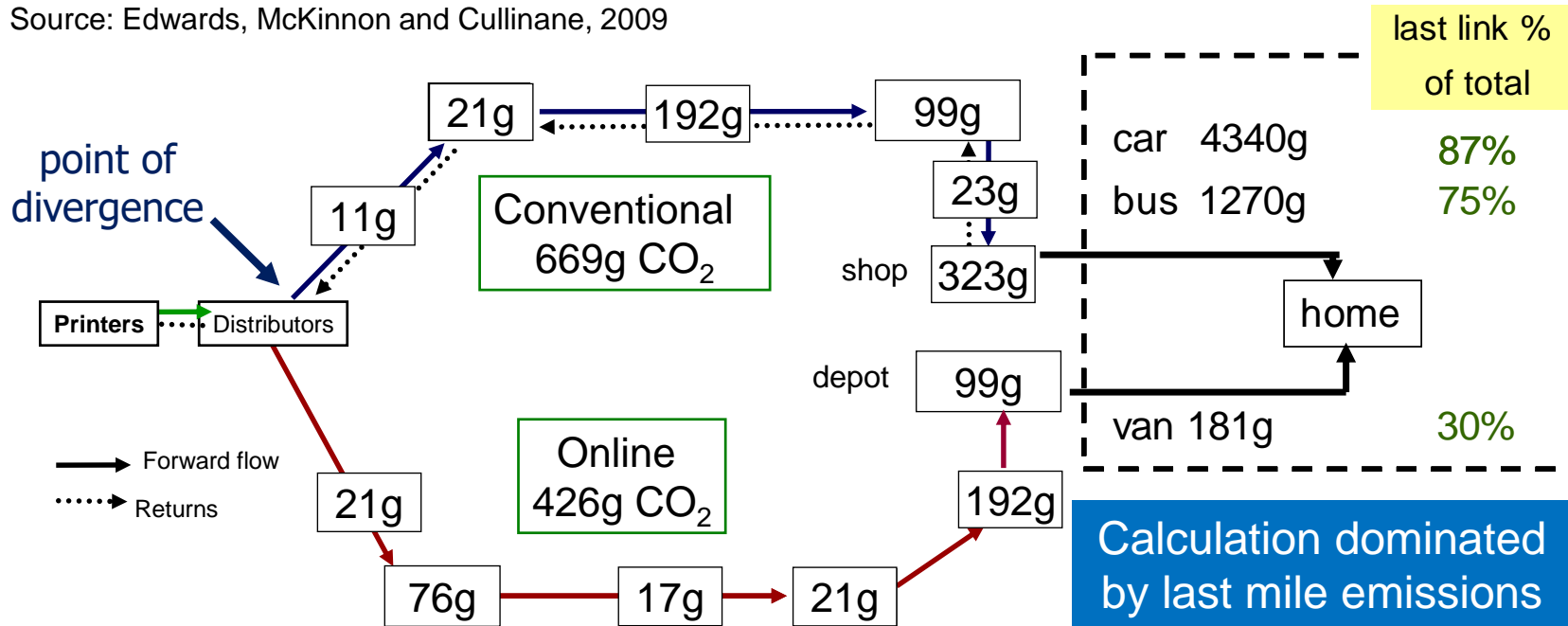
Frustration-Free Packaging

Amazon Frustration-Free Packaging is a multi-year initiative designed to make it easier for customers to liberate products from their packages. Frustration-Free Packaging is easy-to-open, 100% recyclable and products



Comparative Carbon Auditing: *Online and Conventional Retail Supply Chains for Books*

Source: Edwards, McKinnon and Cullinane, 2009



CO₂ advantage of online retailing + home delivery:

Over shopping by car :

Supply chain: 8.3 x

Last mile: 24 x

Over shopping by bus :

Supply chain: 2.8 x

Last mile: 8 x

Any environmental advantage conditional upon:

vehicle load factors

% of failed deliveries

level of product returns

energy efficiency of warehouses and shops

structure of the supply chain

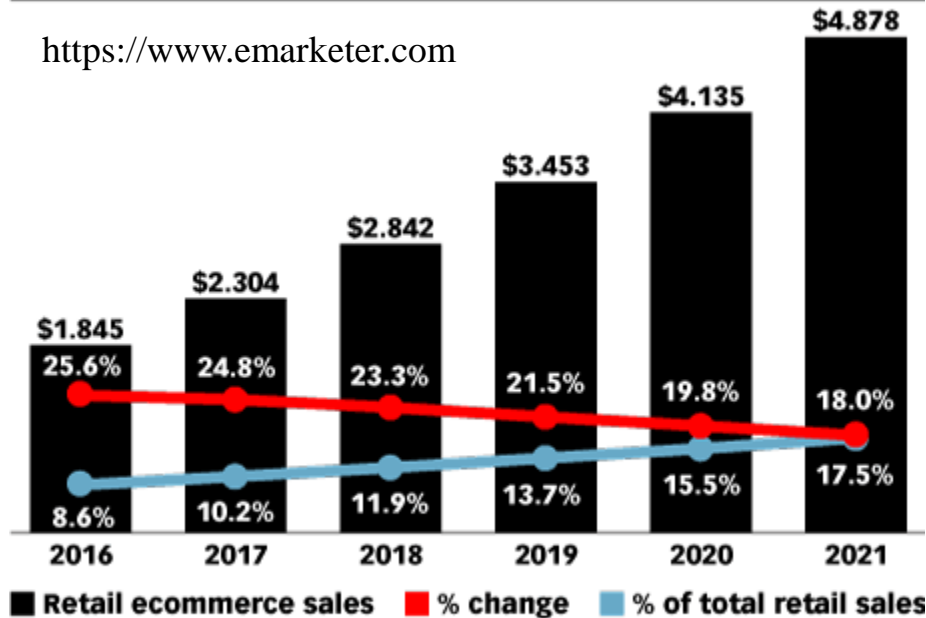
personal travel behaviour

Transformation of Urban Retail Supply Chains: *effect on carbon intensity of last mile logistics*

Retail Ecommerce Sales Worldwide, 2016-2021

trillions, % change and % of total retail sales

<https://www.emarketer.com>



logistical challenges of online retailing

volume growth

Shortening lead times

delivery fragmentation

cost pressures

environmental impact

Mainly impacting on the last mile

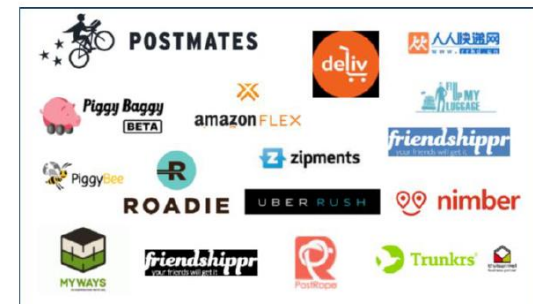
The Possible Impact of 3D Printing and Drones on Last-Mile Logistics: An Exploratory Study

ALAN C. MCKINNON

<https://bit.ly/2AT8Kj2>

Crowdshipping

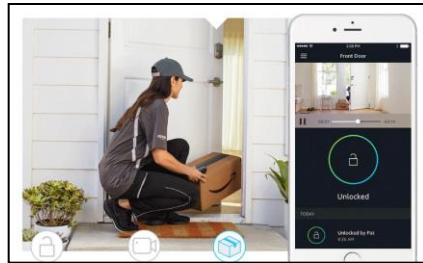
A communal approach to reducing urban traffic levels?



<https://bit.ly/2JrCj01>

Other last mile logistics innovations – *energy / emission impacts?*

unattended delivery



decoupling delivery and urban portering



parcel carrier collaboration



Uberization of urban freight



delivery robots (droids)



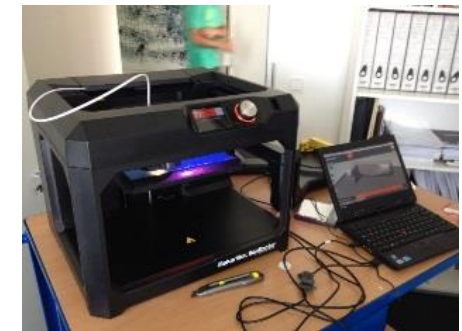
instant replenishment



self-ordering devices



consumer-based 3D printing



Parcel delivery by drone



China - Alibaba



Switzerland



UK - Amazon



Australia – Google / Dominos Pizza



US – Seven Eleven



France - DPD

Impact of Drone Delivery on Urban Traffic Levels

DHL Trend Radar report(2016) *'by potentially reducing the amount of vehicle movements, UAVs can provide traffic congestion relief to densely populated cities'*

Number of drones required to cut total urban traffic by 1% in the UK

163.4 billion vehicle kms (2014) by all vehicle classes 1% = 1.63 billion vehicle-kms

drone : van substitution ratio 15:1

average annual kms per van: 13,700

1.8 million drones

drone : van substitution ratio 10:1

average annual kms per van: 27,400

600,000 drones

Drones may also replace cars making shopping trips, collecting /delivering meals etc

SESAR study - no. of drones required to meet current delivery market potential in UK: 2000

<https://bit.ly/2rA3ONy>

negligible effect on urban traffic congestion

<http://www.alanmckinnon.co.uk/blog/?p=9>

The Energy Implications of Drones for Package Delivery

A Geographic Information System Comparison

<https://bit.ly/2SCwr8g>

Express delivery: use drones not trucks to cut carbon emissions, experts say

Research shows drones can deliver certain items faster and with less environmental impact than trucks - but there are drawbacks



<https://bit.ly/2nXlBe7>



Drone package deliveries may reduce emissions and save energy

<https://greennews.ie/drone-delivery-reduce-emissions-save-energy/>

Is Drone Delivery Good for the Environment?

Reducing the need for trucking by delivering some packages with electric drones could save fuel, and potentially carbon emissions. But how much?



<https://bit.ly/2OjZ9Y0>

Drone Delivery, If Done Right, Could Cut Emissions

To make drone package delivery green, look at drone size, electricity source, and warehouses, researchers say

By Prachi Patel



<https://bit.ly/2C6eiLc>

nature
COMMUNICATIONS

ARTICLE

DOI: 10.1038/s41467-017-02411-5

OPEN

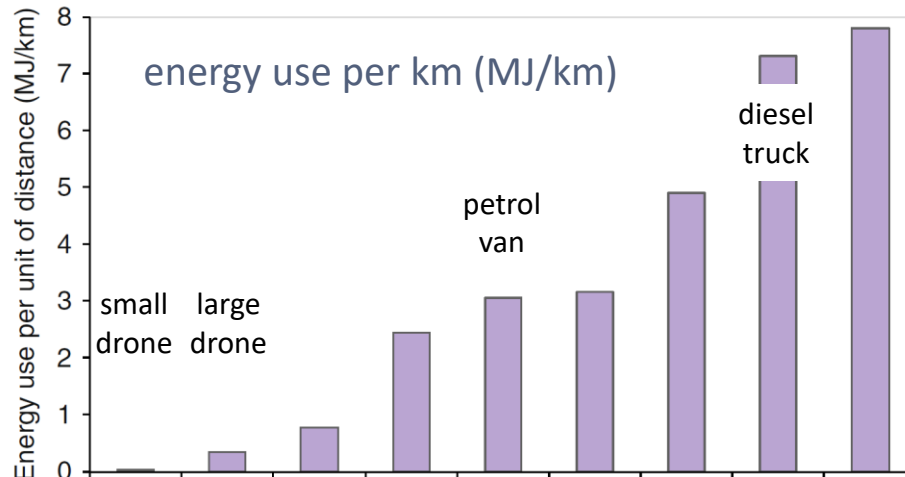
Energy use and life cycle greenhouse gas emissions of drones for commercial package delivery

Joshuah K. Stolaroff¹, Constantine Samaras², Emma R. O'Neill³, Alia Lubers⁴, Alexandra S. Mitchell³ & Daniel Ceperley^{3,5}

<https://www.nature.com/articles/s41467-017-02411-5>

Comparison of energy use and CO₂ emissions: *drone vs ground delivery*

Based on Stolaroff et al (2018)



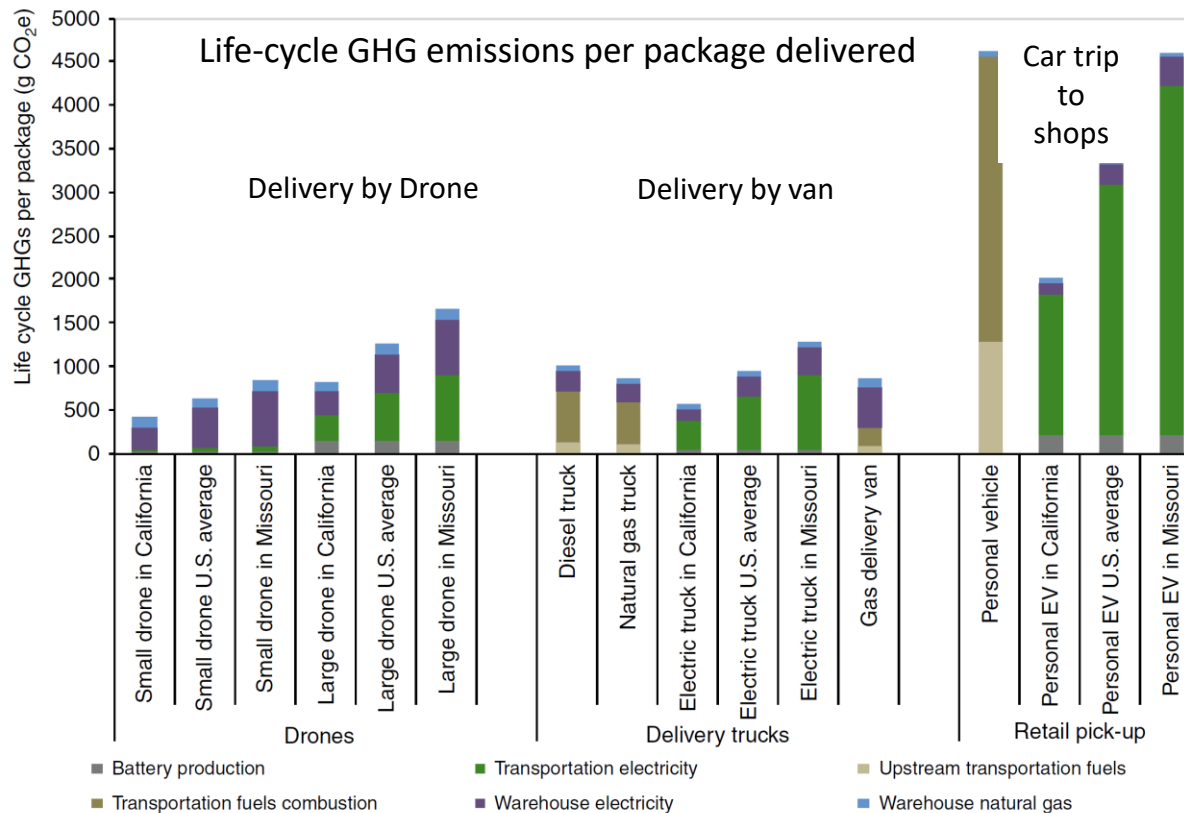
drone delivery range

relative load factors

packages per km based on UPS data

drone-van substitution rate

no electric van option



Battery production

Transport fuel consumption

Transport electricity

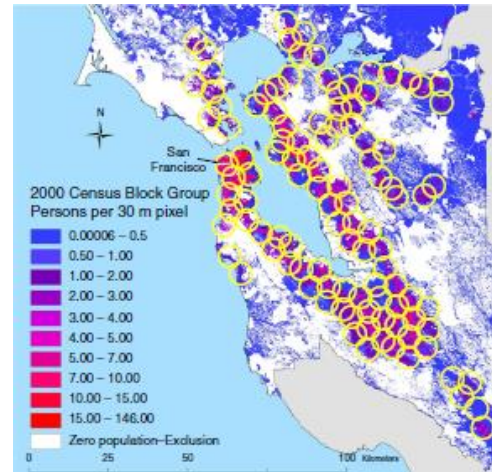
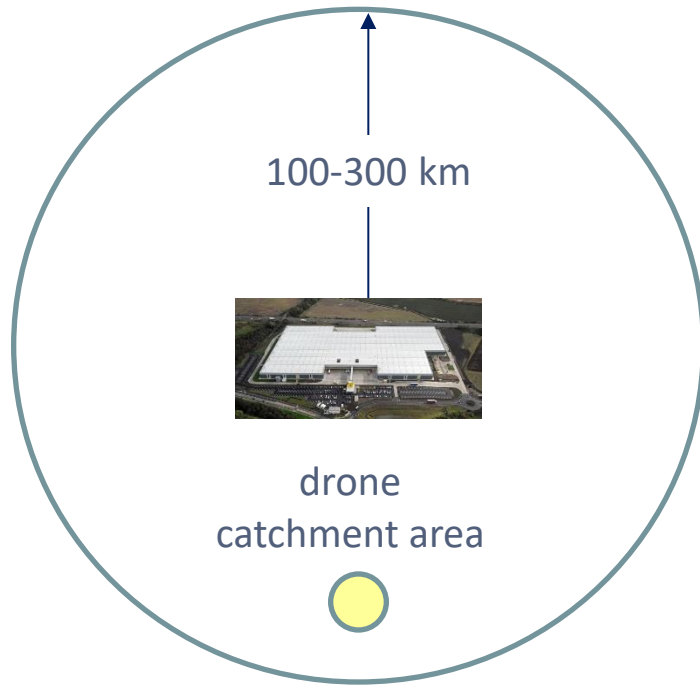
Upstream transport fuels

Warehouse electricity

Warehouse natural gas

Limited drone catchment area requires extra tier of warehousing

Need '*dozens of new local warehouses*' within area served by a regional distribution centre



112 local drone delivery warehouses in Bay Area

Stolaroff et al (2018)

Critical logistical trade-off: *product diversity versus speed of delivery*



cannot replicate huge product range at local level

restrict drone delivery to small range of 'fast movers'

use predictive analytics to pre-position these products

inventory dispersal + local depot network inflates costs

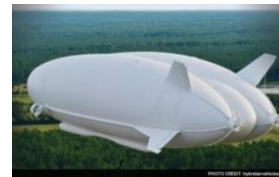
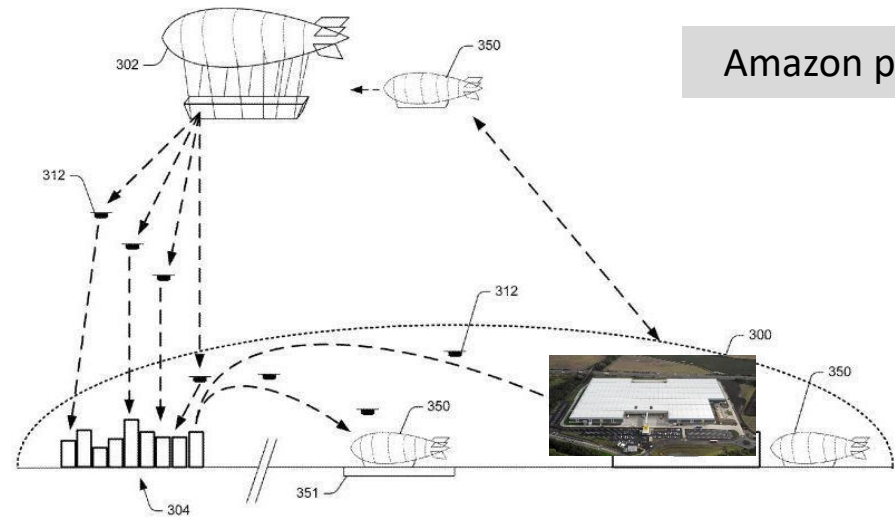
Sophisticated energy and emissions modelling but underlying business model is seriously flawed

Extending the Drone Delivery Range: *the 'Flying Warehouse'*

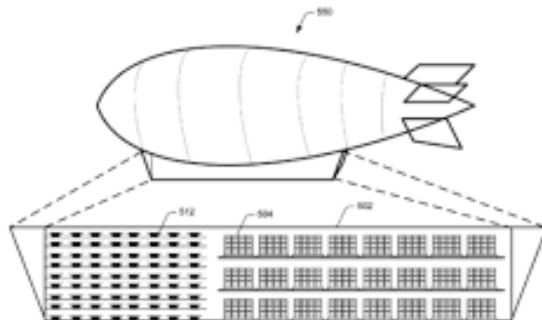
Aerial Fulfilment Centre (AFC)

Amazon patent

100-300 km



45,000 feet

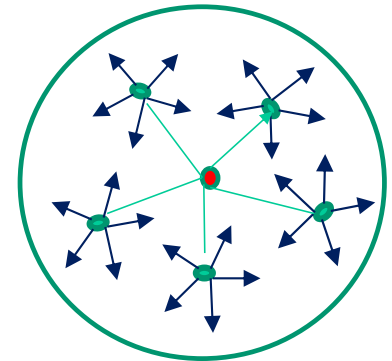


drones inventory

Extending the Drone Delivery Range: *the Drone Truck*

Source: McKinsey, 2016

Overarching product categories		Increasing drop density/decreasing cost		
		Rural areas with low to average density ²	Urban areas with average density ³	Urban areas with high density ⁴
X2C	Regular Parcel ¹	<div> <div>DRONES</div> <div>AGV's WITH LOCKERS</div> </div>		
	High reliability, e.g., time window			
	Same Day			
	Instant	FULFILLMENT LIKELY NOT POSSIBLE AT ECONOMICAL COST LEVELS		BIKE COURIERS OR DROIDS
B2B		TODAY'S DELIVERY MODEL		
ref. McKinsey&Company, 2016				
1. Between D+1 and D+4		2. Below 50,000 inhabitants	3. 50,000 – 1million inhabitants	4. Above 1 million inhabitants



<https://mck.co/2n4sABU>

Energy and emission calculation:



- combining drone analysis with variant of the *vehicle routeing and scheduling problem*
- need to model optimal points in the trip at which drones leave and return

Crowd Sourcing of Parcel Deliveries: *Crowdshipping*



Definition: *'enlisting people who are already travelling from points A to B to take a package along with them, making a stop along the way to drop it off'* (US Postal Service 2014)

- exploiting new spirit of collaboration in the share economy
- commercialisation of social networking

redefining interface between passenger and freight transport

Possible benefits:

- elimination of freight trips
- filling unused space in passenger vehicles
- lower traffic levels, fuel consumption, emissions and congestion

Impact of Crowdshipping on Urban Traffic Levels

1. Degree of spatial and temporal matching between personal travel and freight movement:

Probability of matching = f (number of crowdshippers and receivers)

Initially low probability → longer detours limited reduction in traffic levels

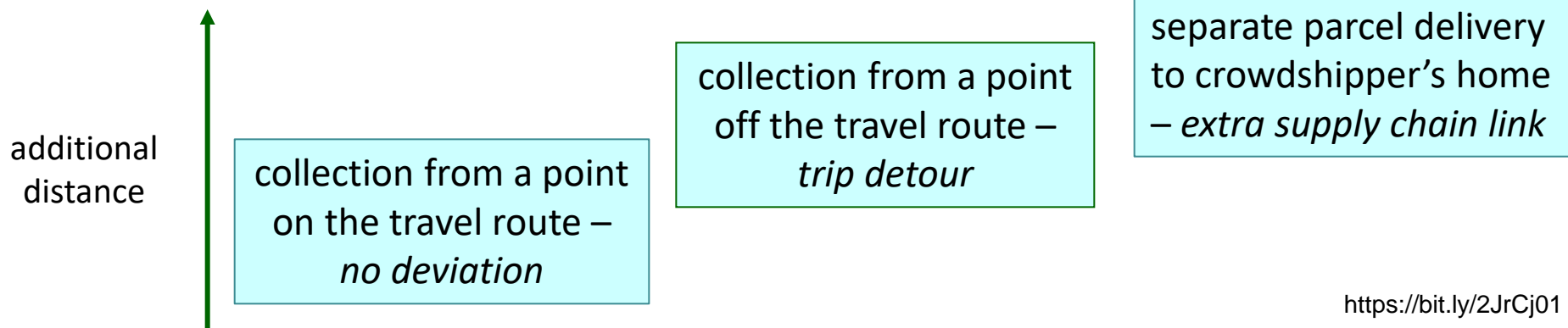
Case study: crowdshipping delivery of library books in Finnish town saved 1.6 vkms per trip

Simulation modelling: complementing optimised dynamic routing of delivery vehicles with 'ad hoc' drivers in 3 geographical settings – cut delivery costs by between 19% and 37%

Arlsan et al (2016) 'Crowdsourced Delivery: A Dynamic Pickup and Delivery Problem with Ad-hoc Drivers'
https://papers.ssrn.com/sol3/papers.cfm?abstract_id=2726731

2. Integration of crowdshipping into urban supply networks:

Where do crowdshippers obtain the consignments?



Environmental Impact of Crowdshipping / Crowd Logistics



Contents lists available at [ScienceDirect](https://www.sciencedirect.com)

Journal of Cleaner Production

journal homepage: www.elsevier.com/locate/jclepro

Shipping outside the box. Environmental impact and stakeholder analysis of a crowd logistics platform in Belgium

Heleen Buldeo Rai*, Sara Verlinde, Cathy Macharis

Vrije Universiteit Brussel, Research Group MOBI, Pleinlaan 2, 1050 Brussels, Belgium

Data base from crowd logistics platform:

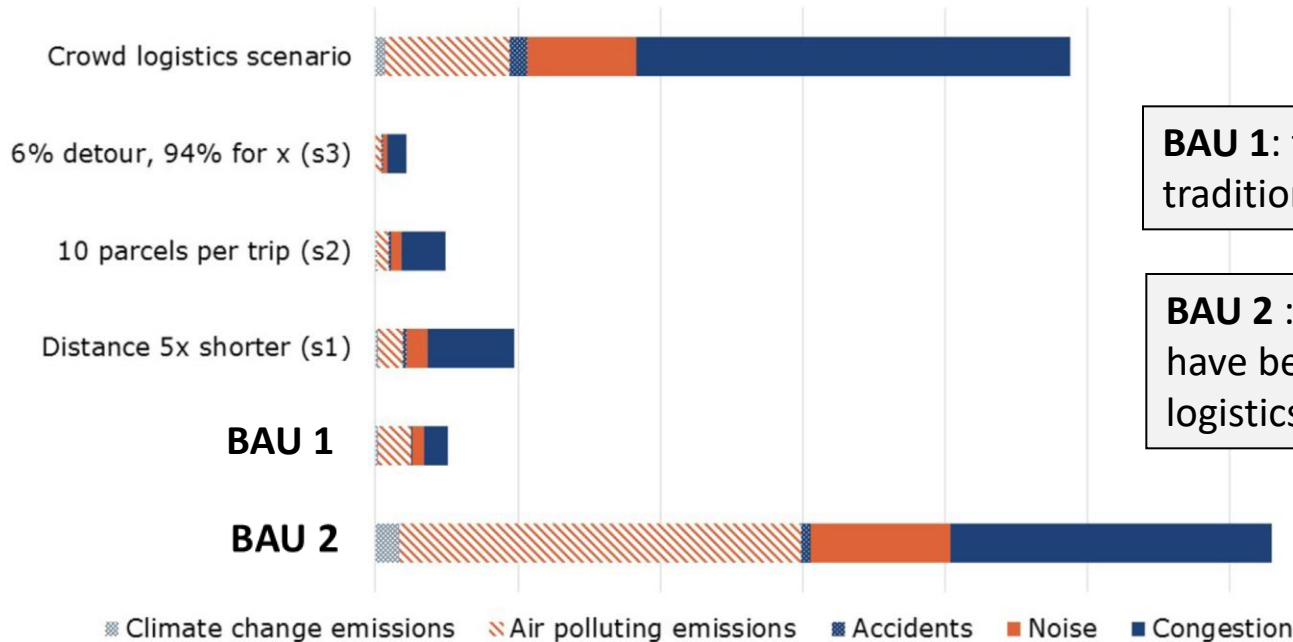
2000 trips / 31% survey response

52.5% of trips solely made for parcel delivery

15% of deliveries made on existing trip

32.5% of deliveries on detour > 15 mins

External cost calculation per parcel



BAU 1: typical delivery route of traditional logistics provider

BAU 2 : what delivery method would have been used in absence of crowd logistics (based on survey responses)

Significant emission reductions relative to BAU 2 scenario but **higher than conventional delivery operations (BAU 1)**

Professor Alan McKinnon

Kühne Logistics University – the KLU
Wissenschaftliche Hochschule für Logistik und Unternehmensführung
Grosser Grasbrook 17
20457 Hamburg

tel.: +49 40 328707-271

fax: +49 40 328707-109

e-mail: Alan.McKinnon@the-klu.org

website: www.the-klu.org
www.alanmckinnon.co.uk



@alanmckinnon

